



# 2019 APEC Business Ethics for SMEs Forum

SANTIAGO DE CHILE | 9-10 SEPTEMBER





## DISTRIBUTORS PORTAL SESSION



### OPENING SESSION

*Ms. Tricia Van Orden*

*Overseer*

*Business Ethics for APEC SMEs Initiative*



## DISTRIBUTORS PORTAL SESSION



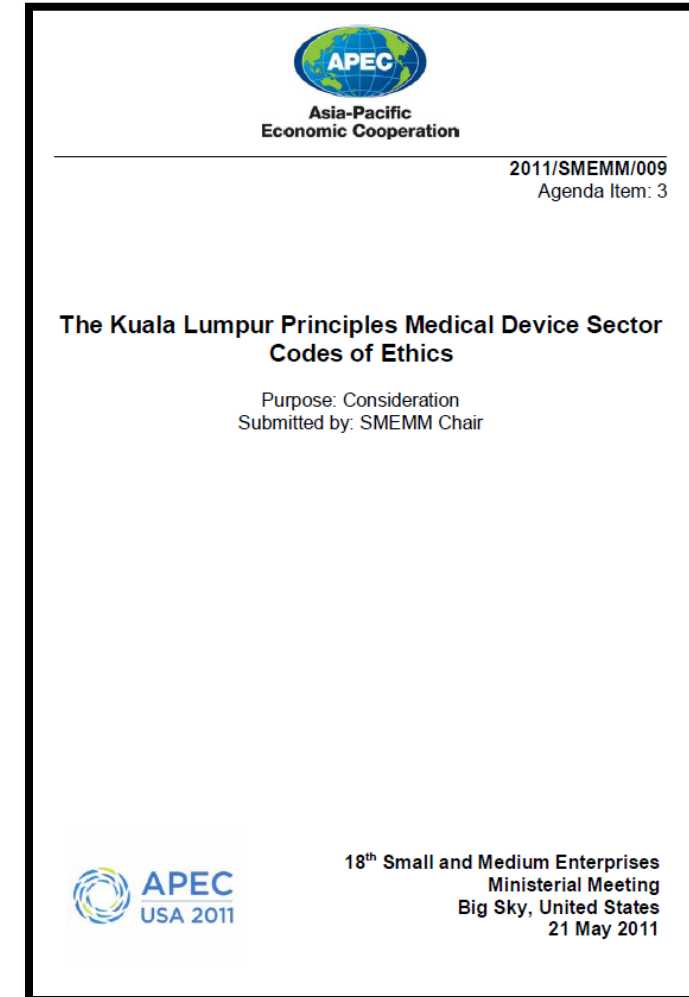
### A DECADE IN REVIEW: MEDICAL DEVICE SECTOR AND ETHICAL BUSINESS CONDUCT

*Ms. Nancy Travis, Vice President,  
International Compliance and Governance,  
The Advanced Medical Technology  
Association (AdvaMed)*





## A Remarkable 10 Year Journey (2010-2011)

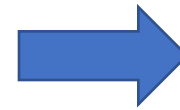




## A Remarkable 10 Year Journey (2011-2012)



**APEC**  
**USA 2011**







## A Remarkable 10 Year Journey (2012)




We recognize the important role of business and public-private partnerships in promoting the elaboration of codes of conduct in the private sector and measures to fight corruption, especially measures that support the promotion of ethical business practices in interactions between government, business and other stakeholders. We welcome efforts by our SME Ministers, industries and academics to promote voluntary, industry-specific APEC principles that aid in this effort.



## A Remarkable 10 Year Journey (2013-2014)




  
Asia-Pacific  
Economic Cooperation

2014/SMEMM/020a  
Agenda item: 6.2.8

**2014 APEC Business Ethics for SMEs Forum:  
Nanjing Declaration on Promoting Ethical  
Environments in the Medical Device and  
Biopharmaceutical Sectors Through 2020**

Purpose: Consideration  
Submitted by: United States

  
APEC  
CHINA 2014

21<sup>st</sup> Small and Medium Enterprises Ministerial  
Meeting  
Nanjing, China  
5 September 2014





## A Remarkable 10 Year Journey (2015-2017)





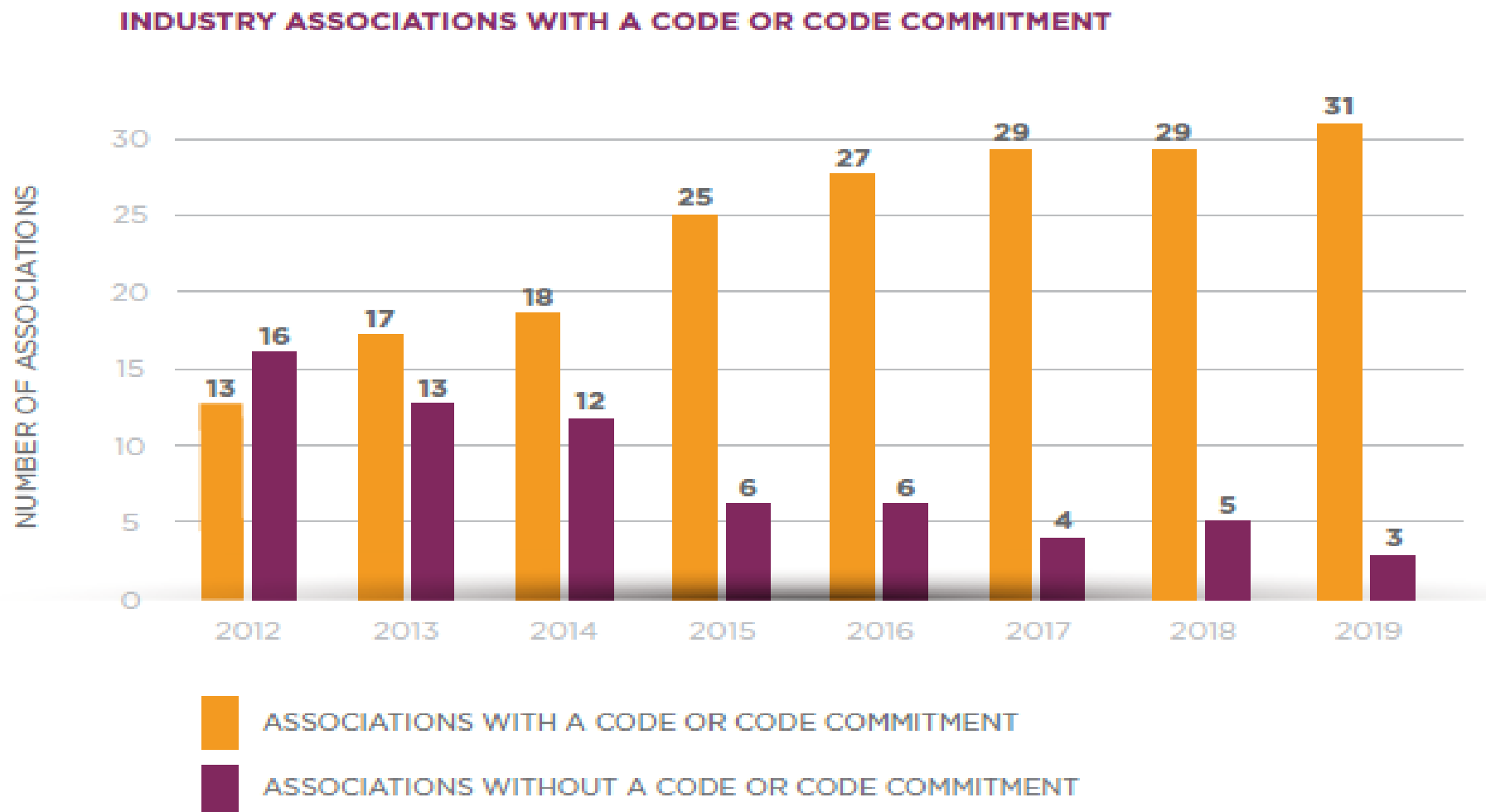


## A Remarkable 10 Year Journey (2018)





## Rapid Uptake of Medical Device Sector Codes of Ethics





## DISTRIBUTORS PORTAL SESSION



### A HISTORY OF STRENGTHENING ETHICAL THIRD PARTY INTERMEDIARY RELATIONSHIPS IN THE MEDICAL DEVICE SECTOR

*Ms. Faye Sumner  
Chief Executive Officer  
Medical Technology Association of New Zealand*





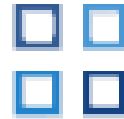
## THIRD PARTY INTERMEDIARIES AND ETHICS





**AdvaMed**

Advanced Medical Technology Association



medical technology  
ASSOCIATION OF NEW ZEALAND

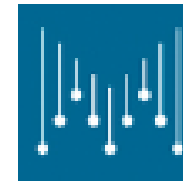


**MedTech Europe**

from diagnosis to cure



**Medical Technology**  
ASSOCIATION OF AUSTRALIA



**MEDEC**

**JOINT GUIDANCE FOR MEDICAL DEVICE AND DIAGNOSTICS  
COMPANIES ON ETHICAL THIRD PARTY SALES AND MARKETING  
INTERMEDIARY ["SMI"] RELATIONSHIPS**

*Version July 10, 2014*



## 2019 APEC Business Ethics for SMEs Forum

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- Written Policy and Procedure
- Risk Assessment
- Diligence Programs
- Written Contract
- Training and Education
- Monitor/ Audit
- Appropriate Collective Action





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2017/SMEMM/016  
Agenda Item: 3.3

## Guidance for Ethical Third Party Intermediary Relationships in the Medical Device Sector

Purpose: Information  
Submitted by: United States





2018/SMEWG47/016  
Agenda Item: 13.1

## 2018 APEC Business Ethics for SMEs Forum - Tokyo Declaration: Promoting Ethical Third Party Intermediary Relationships in the Medical Device Sector Through 2021 (Endorsed)

Purpose: Information  
Submitted by: United States





## DISTRIBUTORS PORTAL SESSION



### WORK PLAN PRESENTATION OF THE MEDICAL DEVICE DISTRIBUTOR'S ETHICAL PORTAL

*Ms. Michelle Wagner, Global Lead, Third Party  
Intermediary and Supply Chain Compliance,  
Johnson & Johnson*





Tokyo, Japan, 20 July 2018

## 2018 APEC Business Ethics for SMEs Forum

### Tokyo Action Plan: Recommendations to Promote Ethical Third Party Intermediary Relationships in the Medical Device Sector through 2021

1. We, representatives from medical device researchers and manufacturers, third party intermediaries (such as distributors, wholesalers, and sales agents), industry and third party intermediaries' associations, healthcare providers and professional organizations, government agencies, health regulatory authorities and patient groups from across the APEC region, convened in Tokyo, Japan from 18-20 July 2018 for the APEC Business Ethics for SMEs Forum.

2. We note that it may often be considered necessary for medical device researchers and manufacturers ("Companies") to contract with third party sales and marketing intermediaries ("Third Party SMIs") to support their activities, enabling ongoing access for patients and healthcare professionals ("HCPs") to innovative, reliable, and effective medical devices. Third Party SMIs may serve an integral role in the medical device sector, and a majority of them are small and medium-sized enterprises that contribute to employment and commercial activity in the APEC region.

3. We reaffirm the APEC Guidance for Ethical Third Party Intermediary Relationships in the Medical Device Sector<sup>1</sup> ("the Guidance"), recognized by APEC SME Ministers in Ho Chi Minh City, Viet Nam on 15 September 2017. The Guidance advances ethical business practices for SMEs as called for by the APEC Kuala Lumpur Principles<sup>2</sup> (the "KL Principles"), the APEC Nanjing Declaration<sup>3</sup>, and the *Business Ethics for APEC SMEs Initiative* ("the Initiative"). The Guidance states that Companies and Third Party SMIs should develop and adhere to codes and compliance programs that embrace the KL Principles and include the following elements: written anti-bribery policy/procedure; risk assessment; diligence program; written contract; training and education; monitor/audit; and appropriate corrective action.

4. Recognizing our shared commitment to ethical interactions that are in the best interest of patients and to the ability of the region's Third Party SMIs to be able to sustainably grow and trade, we agree on a collective vision to promote ethical third party intermediary relationships in the medical device sector.

5. We declare our intention to APEC SME Ministers, APEC Ministers, and APEC Leaders to work towards achieving the following goals. We call upon APEC economies and stakeholders to consider undertaking the following recommendations, respecting the diversity of healthcare systems:



#### KUALA LUMPUR PRINCIPLES

The APEC Principles for Voluntary Codes of Business Ethics in the Medical Device Sector

[Learn more >>](#)



#### NANJING DECLARATION

Nanjing Declaration to Promote Ethical Business Practices in the Medical Device and Biopharmaceutical Sectors

[Learn more >>](#)



#### DISTRIBUTOR COMPLIANCE CAPACITY BUILDING PORTAL

Virtual resources to support implementation of the APEC Guidance for Ethical Third Party Intermediary Relationships in the Medical Device Sector

[Learn More >>](#)



#### APEC LEADERS AND MINISTERIAL ENDORSEMENTS

Endorsements from APEC Economic Leaders (Heads of State), APEC Ministers (Foreign and Trade), APEC SME Ministers and APEC Ministers Responsible for Trade

[See here >>](#)



# AdvaMed

Advanced Medical Technology Association



**Asia-Pacific  
Economic Cooperation**

**Business Ethics for APEC SMEs  
Medical Device Sector**



## MEDICAL DEVICE DISTRIBUTORS ETHICS PORTAL

**Phase 1: Code Adoption**

**Phase 2: Communication Tools**

**Phase 3: Template Policies**

**Phase 4: Working with Sub-Distributors**

**Phase 5: Sophistication of Procedures**





## Phase 1: Code Adoption

Materials and guidance for the company to create its own code of ethics in alignment with relevant industry association codes while also building the company's own compliance and training program



## Phase 2: Communication Tools

Materials and guidance for internal and external communication concerning the adoption process and adherence details of the company's code of ethics



## Phase 3: Template Policies

Materials and guidance for creating template policies and contracts concerning consultant agreements, meeting sign-in sheets, payment for booth space forms, and anti-trust disclosure language, among others





## Phase 4: Working with Sub-Distributors

Template policies, contracts and guidance geared toward working with sub-distributors



## Phase 5: Sophistication of Procedures












Materials and guidance on sophisticated record keeping, expense claims, detailed Code provisions, and other related resources








## Distributor Compliance Portal



### 1. Phase 1 - Code Adoption

- Sample Slide Deck - Working with a Code of Ethics - Key Areas for Distributors - [PDF](#) 
- APEC Guidance for Ethical Third Party Intermediary Relationships in the Medical Device Sector
  - English - [PDF](#) 
  - Japanese - [PDF](#) 
  - Chinese - [PDF](#) 
  - Spanish - [PDF](#) 
  - Vietnamese - [PDF](#) 
- Basic Recordkeeping - [PDF](#) 
- Employee Training Attendance Form - [PDF](#) 
- Sample Code of Conduct Template - [PDF](#) 
- Sample Quiz With Answers from MEDEC - [PDF](#) 
- Written Contract Guidance - [PDF](#) 

### 2. Phase 2 - Communication Tools

- Sample Code of Ethics Brochure - [PDF](#) 
- Form TPS Certification - [PDF](#) 
- Sample Postcard - [PDF](#) 
- HCP Invitation - [PDF](#) 
- Notification to Employer Training - [PDF](#) 

### 3. Phase 3 - Template Policies

- Sample Compliance Checklist New Hire - [PDF](#) 
- Consultant Contract - [PDF](#) 
- Form Request Consultant Services - [PDF](#) 
- Payment Booth Fees Form - [PDF](#) 
- Grants and Donations Form - [PDF](#) 
- Sign in sheet HCPs Training - [PDF](#) 
- Template Funding Agreement - [PDF](#) 
- Written Contract Guidance - [PDF](#) 

### 4. Phase 4 - Working with SubDistributors










- Due Diligence Guide Sub Distributor 21 - [PDF](#) 
- Sample Compliance Certification Form - [PDF](#) 
- TPS Sponsorship Form - [PDF](#) 
- Template Agreement Sub Distributors - [PDF](#) 
- Pilot Webinar on the Guidance
  - PowerPoint Presentation - [PDF](#) 
  - Script Overview - [PDF](#) 

Note: Delivered 9 July (Auckland, New Zealand) and 10 July (Toronto, Canada)

### 5. Phase 5 - Sophistication of Procedures

- Accounts Payable Red Flags - [PDF](#) 
- 5 Steps to Monitor a Compliance Program24 - [PDF](#) 
- Expenses Form - [PDF](#) 
- Sample Quick Reference Common Interactions - [PDF](#) 
- Policy Template - [PDF](#) 

### 6. Other Documents

- Tokyo Action Plan Recommendations to Promote Ethical Third Party Intermediary Relationships
- Sample Illustrative Code Flow Charts - [PDF](#) 
- Sample Info Notice - [PDF](#) 
- Sample Business Conduct Reminders - [PDF](#) 
- Speaker Agreement - [PDF](#) 
- Speaker Agreement - [PDF](#) 
- Notification to Employer Consulting - [PDF](#) 
- FCPA FAQs - [PDF](#) 
- UK Bribery Act Guidance - [PDF](#) 
- UK Bribery Act Quick Start - [PDF](#) 





## CONSIDERATIONS

- **Does this approach make sense? Are the five phases of the resources appropriately segmented? Would you make any adjustments or expand upon the kinds of materials that are already indicated?**
- **Who are the right users within SME distributors and third party intermediaries for these resources?**
- **What approaches should be considered in order for industry associations to routinely utilize this resource for the benefit of their member companies? What do associations need to make it work?**
- **The Tokyo Action Agenda calls for a third party intermediary certification model by 2021. How can this be achieved together?**



## DISTRIBUTORS PORTAL SESSION

# MORNING TEA / COFFEE BREAK

## 10:45 – 11:15



## DISTRIBUTORS PORTAL SESSION

### DISTRIBUTOR PERSPECTIVES AND CHALLENGES

#### Facilitator:



**Ms. Michelle Wagner**  
AUSTRALIA

#### Roundtable Discussants:



**Mr. Eduardo Del Solar**  
CHILE



**Mr. Ma Ensheng**  
CHINA



**Mr. Omar Neyra**  
PERU



**Mr. Bruno Boldrin**  
BRAZIL





## DISTRIBUTORS PORTAL SESSION

### NON-INDUSTRY PERSPECTIVES ON DISTRIBUTORS



**Ms. Bronwen Taylor**  
UNITED STATES



**Mr. Adrian Cosenza**  
AUSTRALIA



**Ms. Jo Watson**  
AUSTRALIA



# DELEGATES NETWORKING LUNCH (SAN CRISTOBAL A) 13:00 – 14:00



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Coalición Interamericana  
de Ética Empresarial

SECTOR DE TECNOLOGÍA MÉDICA



Coalização Interamericana  
de Ética Empresarial

SETOR DE TECNOLOGIA MÉDICA



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Business Ethics

MEDICAL TECHNOLOGY SECTOR



## WELCOMING REMARKS AND CODE OF ETHICS LAUNCH BY ASOCIACIÓN DE DISPOSITIVOS MÉDICOS DE CHILE (ADIMECH)

*The Honorable Gilbert Kaplan  
Under Secretary for International Trade  
U.S. Department of Commerce*



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## WELCOMING REMARKS AND CODE OF ETHICS LAUNCH BY ASOCIACIÓN DE DISPOSITIVOS MÉDICOS DE CHILE (ADIMECH)

*Mr. Tulio Oliveira, President, ADIMECH*

*Regional Vice President – Latin America South  
Johnson and Johnson*



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# COALITION PHOTO WITH THE HONORABLE GILBERT KAPLAN





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## CHILEAN MULTI-STAKEHOLDER PERSPECTIVES ON STRENGTHENING ETHICAL BUSINESS PRACTICES

### Facilitator:



Mr. Alberto Martinez

### Roundtable Discussants:



Hon. Javier Macaya Danus



Ms. Cecilia Rodriguez



Dr. Eghon Guzmán



Mr. Jorge Jaraquemada  
Roblero





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# AFTERNOON TEA / COFFEE BREAK

## 15:30 – 16:00



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## COALITION MEETING READOUT FROM BUENOS AIRES (24 JULY 2019)

*Mr. Sergio Pinto  
Chair, Latin America Compliance Committee,  
The Advanced Medical Technology Association*



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## BEST PRACTICES SESSION ON “EXTERNAL STAKEHOLDER ENGAGEMENT ON THE CODE” BY MEDICAL DEVICE ASSOCIATIONS

*Ms. Diane Biagianti  
Chief Responsibility Officer  
Edwards Lifesciences*

# 2019 APEC Business Ethics for SMEs Forum

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# 2019 APEC Business Ethics for SMEs Forum

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## WHY should medical device industry associations care about external stakeholder engagement?

- ✓ Because your members have committed to follow the code and the association is their collective voice.
- ✓ Because external stakeholders can be an ally in promoting ethical business practices.
- ✓ Because external stakeholders may want to align their own ethical business practices with yours.
- ✓ Because it may be the only way to address the “non-member dilemma”



**57%**

**Distributed the code beyond the association's members**

**29%**

**Making code trainings open to non-members**

**36%**

**Building code awareness through multi-stakeholder initiatives**

**71%**

**Keen to heighten external stakeholder engagement**



## HOW should medical device industry associations care about external stakeholder engagement?

- ✓ Prioritize as a core activity in effective code implementation
- ✓ Set measurable commitments in external engagement on the code
- ✓ Make strong effort to invite non-member companies to the association code trainings
- ✓ Meet with peak healthcare professional organizations and government agencies at least once per year on the code AND ask for their views/input – build genuine collaboration
- ✓ Take the non-member dilemma seriously and take action.





## DISCUSSION ON WHY AND HOW

- ✓ Do you see other reasons why an association should prioritize external engagement on the code?
- ✓ Do you see other ways in which an association can undertake external engagement on the code?

I LOOK FORWARD TO YOUR IDEAS!



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## PUBLIC-PRIVATE PERSPECTIVES ON ETHICAL COLLABORATION FROM THE COMPTROLLER GENERAL OF THE UNION AND THE HEALTH ETHICS INSTITUTE (BRAZIL)



*Mr. Alexandre Krüger Constantino  
Comptroller General of the Union*



*Mr. Carlos Gouvea, Etica Saude*



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## SUMMARY OF CONCLUSIONS PREVIEW OF PLENARY

BRING YOUR ID'S TO RECEPTION!

*Mr. Andrew Blasi, Director  
Crowell & Moring International*